NHS Golden Jubilee Hospital Expansion Programme Phase 1 – Eye Centre Progress Report January 2021



Overview Status Green

Key milestones within this reporting period include:

- The Eye Centre opened on 19th November 2020.
- The formal (virtual) opening was held on 11th December 2020.

Progress Summary	Status	Green
------------------	--------	-------

Programme Update

The Eye Centre Outpatient Department opened on 19th November 2020 and the Theatres opened on 23rd November 2020.

Statutory Approval Status

All statutory approvals have been received from West Dunbartonshire Council.

Key Risks and Mitigation

Open project risks have been transferred to the divisional risk register.

Recruitment

In line with the recovery plan there is a requirement to accelerate the recruitment to the Eye Centre posts over and above those posts recruited to as part of the workforce plan required in year one of opening. This means an increase from 3.4 theatres to 6 theatres, this expansion will be incremental as and when recruitment is successful.

Commissioning

Some changes have been required to be made to both the patient pathway and the physical environment to support physical distancing for patients and staff. All 6 theatres and clinical rooms have been equipped and will be ready to support NHS GJ Recovery Plan. Following handover, the Expansion Team and Project Managers continue to review the defect list and progress with the PSCP. As the building has become operational additional defects continue to be raised and added to the list. A weekly meeting is in place with the Expansion Team, PSCP & Project Managers to monitor progress of these items to completion.

Assurance Review

The final report was issued by HFS on 6th October 2020. The Expansion Team in conjunction with the Advisor Team then developed an action plan to monitor actions through to completion. Progress has been made to close out the majority of the items identified. Additional evidence has been requested from the PSCP to substantiate initial responses to a number of outstanding queries. The remaining items relate to derogations which have now been scheduled, wording agreed by the Expansion Team, Advisor Team & PSCP and issued to the relevant Authorised Persons (AP's) for comment to close out.

NHS Golden Jubilee
Hospital Expansion Programme
Phase 1 – Eye Centre
Progress Report January 2021



NDAP

The final (supported) report was issued by HFS in December 2020. This included the recommendation to undertake a Post Occupancy Evaluation (POE) process to provide patient feedback on their experience of using the building. A post project evaluation is required after 12 months of operation under Scottish Capital Investment Manual guidance and this can be aligned with the POE for HFS.

Programme Budget	Status	Green	
The Cost Advisor continues to work with the PSCP to agree the final account.			
Issues Affecting the Programme	Status	Green	
None.			
Communications and Stakeholder Engagement	Status	Green	
The formal (virtual) opening was held on 11 th December 2020			
Key Tasks for between now and next reporting period			
Key tasks for the forthcoming period include:			

• Continued engagement with PSCP on defects and remedial action

• Finalisation of the outstanding Action Plan items

June Rogers
Director of Operations
18 January 2021

Prepared by John M Scott, Programme Director