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| Board Meeting: | 6 December 2018 | GJF RGB WITHOUT STRAPLINE |
| Subject: | Golden Jubilee Hospital Expansion Programme, Phase One (Ophthalmology) Full Business Case |
| Recommendation: | Board members are asked to:  |  |  | | --- | --- | | Discuss and Note |  | | Discuss and Approve | ✓ | | Note for Information only |  | | |

## Background

The Full Business Case (FBC) for Phase One of the Hospital Expansion programme (Ophthalmology) has reviewed the strategic case set out within the Outline Business Case (OBC), highlighting changes since the OBC was approved and ensuring that the case for change and preferred solution remains valid.

**2. Progress to date**

Key work undertaken as part of the development of the FBC:

* As part of the OBC development, the West of Scotland (WoS) Engagement Group supported and approved the demand modelling methodology. As part of the FBC work, the demand modelling exercise has been reviewed and confirmed as still valid, there has therefore been no change to the preferred solution since the OBC was developed.
* Since developing the OBC, on 10 September 2018 the Cabinet Secretary for Health and Sport wrote to all NHS Board Chief Executives to confirm that elective centres should be planned and approved on the basis that they will deliver new capacity to meet the projected increasing demand. It has been made clear that all health boards will, as a minimum, continue to make use of the Golden Jubilee as a national resource and will continue to refer the current level of patient activity.
* The strategic context and scope of the project from the OBC have been revisited and remain valid:
  + - Option 4 - New Build Integrated Ophthalmology facility with 6 theatres
    - Capacity for up to 10,100 additional procedures and 12,000 consultations / pre operative assessments
    - Significant advantages, delivers investment objectives and additional benefit
* While there have been no changes to the preferred option from the OBC with the strategic context and delivery model unchanged, there have been changes within the financial model. These changes are outlined the financial and economic appraisal in the FBC.
* The completion date for the project is now projected to be June 2020 with a construction period of 19 months. However, work is currently underway to identify whether or not this timeline can be brought forward.

**3. Recommendation**

Board members are asked to discuss and approve the FBC for Phase One of the Golden Jubilee Hospital Expansion Programme (Ophthalmology).

Subject to Board approval, the FBC will be submitted to the Scottish Government Capital Investment Group for consideration at their January 2019 meeting.

**June Rogers**

**Director of Operations**

**29 November 2018**

**(John M Scott, Programme Director)**