

NHS Golden Jubilee Board Meeting Agenda

Thursday 26 February 2026, 10:00am

NHS GJ Boardroom, Level 5 East and MS Teams



Time	Item No.	Item	Executive / Non-Executive Lead	Purpose	Paper/Verbal
1 OPENING REMARKS					
10:00	1.1	Wellbeing Pause and Chair's Introductory Remarks	Susan Douglas-Scott	Assurance	Verbal
	1.2	Apologies	Susan Douglas-Scott	Noting	Verbal
	1.3	Declarations of Interest Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest. It is also a member's duty under the Code of Conduct to ensure that changes in circumstances are reported within one month of them changing. Please notify changes to corporate.governance@gjnh.scot.nhs.uk For further information around Declarations of Interest please refer to the Code of Conduct section of the Board Members' Handbook.	Susan Douglas-Scott	Discussion	Verbal
	1.4	Matters Arising	Susan Douglas-Scott	Discussion	Verbal
10:10	1.5	Chief Executive Update	Carolynne O'Connor	Assurance	Verbal
2. CONSENT AGENDA ITEMS – Approval Only					
10:19	2.1	Whistleblowing Q3 Report	Anne Marie Cavanagh/Nicki Hamer	Approval	Paper 2.1
	2.2	Health and Safety Q3 Report	Laura Smith	Approval	Paper 2.2
	2.3	Health and Care Staffing Programme Q3 Report	Anne Marie Cavanagh	Approval	Paper 2.3
	2.4	Health and Care (Staffing) (Act) 2019 NHSGJ Annual Report 2025	Anne Marie Cavanagh	Approval	Paper 2.4
	2.5	Feedback Q3 Report	Anne Marie Cavanagh	Approval	Paper 2.5
	2.6	Corporate Governance Q3 Report	Carole Anderson	Approval	Paper 2.6
	2.7	Board Performance Report	Carole Anderson	Approval	Paper 2.7
3 GOVERNANCE					
3.1 Board					
10:20	3.1.1	Unapproved Minutes (for Board Members only) • 27 November 2025	Susan Douglas-Scott	Approval	Paper 3.1.1
	3.1.2	Action Log – No Outstanding Actions	Susan Douglas-Scott	Approval	Verbal
3.2 Clinical Governance					
10:25	3.2.1	Clinical Governance Performance Report	Mark MacGregor	Approval	Paper 2.7
10:35	3.2.2	Healthcare Associated Infection Report	Mark MacGregor	Approval	Paper 3.2.2
10:45	3.2.3	Clinical Governance Committee Update	Linda Semple	Awareness	Paper 3.2.3
3.3 Staff Governance					
10:50	3.3.1	Staff Governance Performance Report	Laura Smith	Approval	Paper 2.7
11:00	3.3.2	Staff Governance and Person-Centred Committee Update	Rob Moore	Awareness	Paper 3.3.2
11:05	Break				
3.4 Finance and Performance					
11:15	3.4.1	Operational Performance	Lynne Ayton	Approval	Paper 2.7
11:30	3.4.2	Financial Summary Report	Jonny Gamble	Approval	Paper 3.4.2
11:40	3.4.3	Capital Position 2025/26	Jonny Gamble	Approval	Paper 3.4.3
11:45	3.4.4	Finance and Performance Committee Update	Stephen McAllister	Awareness	Paper 3.4.4

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11:50	3.4.5	Audit and Risk Committee Update	Lindsay Macdonald	Awareness	Paper 3.4.5
11:55	3.4.6	ADP 2025/26 Delivery Planning Template Q3 incl Operational Improvement Plan 2025/26 Q3 Update	Carole Anderson	Approval	Paper 3.4.6
3.5 Strategic Portfolio Governance					
12:05	3.5.1	Centre for Sustainable Delivery – Core Programme Updates and Assurance Statement	Katie Cuthbertson	Awareness	Paper 3.5.1
3.6 Corporate Governance					
12:15	3.6.1	Strategic Risk Register	Jonny Gamble	Approval	Paper 3.6.1
12:20	3.6.2	NHS GJ Ministerial Annual Review 2025	Carolynne O'Connor	Awareness	Paper 3.6.2
12:25	3.6.3	Reform Update	Carolynne O'Connor	Awareness	Verbal
4. CONSENT AGENDA ITEMS – For Awareness Only – No Further Discussion					
-	-	No items received	-	-	-
5. MINUTE AGENDA ITEMS – For Approval - No Further Discussion					
5.1 Minutes from Quarter 3 – November 2025					
12:31	5.1.1	Clinical Governance Committee Approved Minutes 11 November 2025	Linda Semple	Approval	Paper 5.1.1
	5.1.2	Staff Governance and Person-Centred Committee Approved Minutes 6 November 2025	Rob Moore	Approval	Paper 5.1.2
	5.1.3	Finance and Performance Committee Approved Minutes 13 November 2025	Stephen McAllister	Approval	Paper 5.1.3
	5.1.4	Audit and Risk Committee Approved Minutes 18 November 2025	Lindsay Macdonald	Approval	Paper 5.1.4
12:32	6.	Any Other Competent Business	Susan Douglas-Scott	Discussion	Verbal
	7.	NHS GJ Board Next Meeting Dates: Board Meeting: Thursday 28 May 2026	Susan Douglas-Scott	Awareness	Verbal
12:33	8.	Debrief with Chair – Reflections on the Meeting			
12:35	9.	Close			