



NHS Golden Jubilee

Meeting:	NHS Golden Jubilee Board
Meeting date:	26 February 2026
Title:	NHS GJ Board Corporate Governance Update – Quarter Three (1 October – 31 December 2025)
Responsible Executive/Non-Executive:	Carolynne O'Connor, Chief Executive
Report Author:	Nicki Hamer, Head of Corporate Governance and Board Secretary

1 Purpose

This is presented to NHS Golden Jubilee Board for:

- Approval

This report relates to a:

- Government policy/directive
- Local Policy

This aligns to the following NHS Scotland quality ambition(s):

- Safe
- Effective
- Person Centred

This aligns to all of NHSGJ Corporate Objectives

2 Report summary

2.1 Situation

The purpose of this paper is to provide an update on the governance work which has been ongoing during Quarter Three.

2.2 Background

The Blueprint for Good Governance – Second Edition (DL (2022)38) (the Blueprint) was published in November 2022 and emphasised the importance of good corporate governance to maintain high standards of clinical, staff and financial governance. The Blueprint supports a Once for Scotland governance approach across NHS Scotland.

NHS Golden Jubilee (NHS GJ) has implemented a number of developments to its governance framework to ensure good corporate governance principles are embedded throughout the organisation and undertakes continuous review and improvement of the system.

This report outlines the work conducted through Quarter Three to augment and develop the corporate governance arrangements across NHS GJ.

2.3 Assessment

The Corporate Governance Update for Quarter Three demonstrates that NHS Golden Jubilee's governance arrangements are robust and transparent throughout the organisation. This report highlights information relating to:

- Non-Executive Directors
- Board Development
- Executive Directors
- Corporate Governance
- Blueprint for Good Governance – Second Edition
- Directors Letters

The report also includes other communications received from Scottish Government and external stakeholders.

2.3.1 Quality/ Patient Care

To ensure that good governance supports the effective delivery of quality, patient-centred services.

2.3.2 Workforce

There are no workforce implications arising from this paper.

2.3.3 Financial

There are no financial implications arising from this paper.

2.3.4 Risk Assessment/Management

Reviewing and aligning practice (where appropriate) to the revised Blueprint will provide further assurance that NHS GJ has robust corporate governance practices in place that support the delivery of the Corporate Objectives.

2.3.5 Equality and Diversity, including health inequalities

An impact assessment has not been completed as there is no impact in relation to inequalities or protected characteristics within this paper.

2.3.6 Other impacts

Climate Emergency and Sustainability

No impacts were identified in relation to climate emergency and sustainability when preparing this paper.

2.3.7 Communication, involvement, engagement and consultation

Other than the consideration given to the Annual Report by the Board, consultation and engagement is not relevant to this item.

2.3.8 Route to the Meeting

This paper has not been through any other route.

2.4 Recommendation

Decision: NHS Golden Jubilee Board is asked to receive and approve NHS GJ Corporate Governance Update – Quarter Three.

3 List of appendices

There is one Appendix to this report:

Appendix 1, Corporate Governance Update Q3