

NHS Golden Jubilee



Meeting: NHS Golden Jubilee Board
Meeting date: 27 August 2026
Title: Corporate Governance Quarter 1 Report for 2026/2027
Responsible Executive/Non-Executive: Carolynne O'Connor, Chief Executive
Report Author: Nicki Hamer, Head of Corporate Governance and Board Secretary

1 Purpose

This is presented to the Board for:

Assurance ☒	Awareness ☒
Discussion ☒	Decision ☒

This report relates to a:

Annual Delivery Plan ☐	Local Policy ☐
Emerging Issue ☐	NHS / IJB Strategy or Direction ☒
Government Policy or Directive ☒	Other ☐
Legal Requirement ☒	

This aligns to the following NHS Scotland quality ambition(s):

Safe ☒	Effective ☒
Person-Centred ☒	

Please select the level of assurance you feel this report provides to the board/committee and briefly explain why:

Significant ☒	Moderate ☐
Limited ☐	Not Yet Assessed ☐

Comment: A significant level of assurance is recommended because the report provides a comprehensive summary of governance activity during Q1 2026/2027 and sets out the key arrangements that support Board oversight, risk management and accountability.

BOARD PUBLIC

From the list below, please select which Board Priority this paper relates to. If none of the priorities suit, please select other and briefly explain why this paper needs to be reviewed at Board/Committee:

Service Sustainability	☒	Financial Sustainability	☒
Workforce Sustainability	☒	Environmental Sustainability	☐
Quality and Safety	☒	Population Health and Health Inequalities	☐
Other	☐		

2 Report summary

2.1 Situation

The Corporate Governance Q1 Report for 2026/2027 is presented to the Board for approval.

2.2 Background

The report summarises the work completed during April-June 2026/2027 to strengthen corporate governance across NHS Golden Jubilee. It reflects progress against the Blueprint for Good Governance - Second Edition and describes the governance arrangements, Board and Committee activity, and key developments during the year.

2.3 Assessment

The report provides assurance on the operation of the Board, its Committees, the corporate governance framework, Board development, reporting arrangements and the key governance changes made during the year.

2.3.1 Quality/ Patient Care

Strong corporate governance supports safe, effective and person-centred care by ensuring appropriate scrutiny, accountability and oversight of quality and performance.

2.3.2 Workforce

The report highlights Board development, committee walkrounds and governance arrangements that support staff engagement, leadership and oversight. There is no direct workforce impact arising from approval of the report.

2.3.3 Financial

The report supports financial governance by describing the assurance provided through the Board and Committees, including scrutiny of financial performance, internal control and risk management arrangements.

2.3.4 Risk Assessment/Management

Effective governance, risk management and internal control are central themes of the report. It describes how the Board and its Committees provided

assurance throughout 2026/2027 and how governance arrangements were kept under review.

2.3.5 Equality and Diversity, including health inequalities

The report notes Board development and governance activity that included equality, human rights and inclusion themes. There is no separate equality impact arising directly from approval of the annual report.

2.3.6 Climate Emergency and Sustainability

The report references sustainability as part of Board business during the year. Approval of the annual report does not in itself create a direct environmental impact.

2.3.7 Other impacts

There are no other direct impacts arising from this report.

2.3.8 Communication, involvement, engagement and consultation

The annual report reflects governance activity across the Board and its Committees during 2026/2027 and draws on information gathered through routine governance processes.

2.3.9 Route to the Meeting

This report is presented directly to the Board for approval.

2.4 Recommendation

NHS Golden Jubilee Board is asked for:

- **Assurance** – To give confidence of compliance with legislation, policy and Board objectives.
- **Awareness** – For Members' information only.
- **Decision** – Reaching a conclusion after the consideration of options.
- **Discussion** – Examine and consider the implications of a matter.

3 List of appendices

The following appendices are included with this report:

- Appendix No 1, Corporate Governance Q1 Report for 2026/2027