NHS Golden Jubilee

Meeting:	**NHS Golden Jubilee Board**
Meeting date:	**27 August 2026**
Title:	**Finance and Performance Committee Board Update**
Responsible Executive/Non-Executive:	**Jonny Gamble, Executive Director of Finance** **Stephen McAllister, Non-Executive Director (Chair)**
Report Author:	**Nicki Hamer, Head of Corporate Governance and Board Secretary**

1 Purpose

This is presented to the Board for:

Assurance ☒	Awareness ☒
Discussion ☒	Decision ☐

This report relates to a:

Annual Delivery Plan ☐	Local Policy ☒
Emerging Issue ☐	NHS / IJB Strategy or Direction ☐
Government Policy or Directive ☒	Other ☐
Legal Requirement ☐	

This aligns to the following NHS Scotland quality ambition(s):

Safe ☒	Effective ☒
Person-Centred ☒	

2 Report summary

The Committee received assurance across the areas within its remit and did not identify any matters requiring escalation to the Board.

The Finance and Performance Committee met on 12 August 2026. The Committee acknowledged the significant contributions of members and officers who are leaving or moving to new roles, including the Committee Chair, Stephen McAllister and Nicki Hamer, Board Secretary.

The key points are summarised below.

Item	Details
Operational / Financial Performance Review	The Committee considered the Operational Performance Report for Quarter 1 and received assurance that overall delivery remains positive, with recovery plans in place where activity is behind trajectory. The Committee received the Financial Summary Report – Month 3 and noted a favourable financial position, with continued savings delivery and a forecast break-even position. The Committee noted the revised Capital Programme following Phase 2 slippage and received assurance that oversight is being maintained through the Strategic Capital Planning Group. The Committee received an update from the Digital Steering Group and noted strengthened oversight and prioritisation of digital investment. The Committee approved the Annual Procurement Report and noted continued improvement in procurement governance, compliance and value for money. The Committee approved the Procurement Strategy Annual Review and noted positive progress against the Procurement Strategy, including contributions to savings delivery, governance, compliance and value for money.
Strategic Planning Update	The Committee approved the Annual Delivery Plan Quarter 5 noting no measures rated Red. Ongoing challenges in endoscopy and previous CT3 trajectories were discussed alongside progress in workforce planning and improved integration of workforce, finance and activity planning, ahead of transition to the new delivery planning framework. The Committee endorsed the Delivery Plan for 2026/27 for onward recommendation to the Board.
Corporate Governance	The Committee approved the Strategic Risk Register, which highlighted the addition of a new financial sustainability risk, an increase in the National Planning/Reform risk rating, and the need for further discussion on organisational risk appetite and tolerance

	The Committee approved the refreshed Corporate Objectives and noted their alignment with organisational values, strategy and priorities.
Consent Agenda – Awareness	The Committee noted the Climate Change and Sustainability Strategic Group update.

The next Finance and Performance Committee meeting is on 12 November 2026.

3 Recommendation

The Board is asked to note the assurance received by the Finance and Performance Committee and the areas identified for continued oversight.

Stephen McAllister
Chair – Finance and Performance Committee
August 2026