Appendix 1, NHS Golden Jubilee 2026/2027 Delivery Plan Governance Map

Strategic Outline	NHS Golden Jubilee Wider Campus				Annual Operational Priorities					Additional NHS Golden Jubilee Themes and Priorities		
2.2 Supporting Sub-national Priorities	**3.1 Centre for Sustainable Delivery**	**3.2 NHS Scotland Academy**	**3.3 Golden Jubilee Research Institute**	**3.4 Golden Jubilee Conference Hotel**	**4.1 Reduce the longest waits for planned care**	**4.2 Increase productivity across elective and diagnostic services**	**4.3 Improve flow and performance in unscheduled care**	**4.4 Accelerate digital access and modernisation**	**4.5 Become a population health organisation**	**5.1 Workforce**	**5.2 Kindness Matters**	**5.3 Climate Change**
NHS Scotland Business Services Programme Current Reporting: BSPOG (Bi-monthly) ELT (bi-monthly) Future Reporting: SPB (quarterly) SPGC (bi-annually) NHS GJ Board	**Routine Reporting** Programme Board (quarterly) ELT (quarterly) SPGC (bi-annually) NHS GJ Board	**Routine Reporting** EPG (quarterly) SPGC (bi-annually) NHS GJ Board	**Routine Reporting** Research & Development Steering Group (quarterly) FPC (quarterly) NHS GJ Board (quarterly)	**Routine Reporting** C&C (monthly) ELT (monthly) FPC NHS GJ Board	**Activity plan and waiting times** Currently reporting: C&C (monthly) Future reporting: ELT (monthly) FPC (quarterly) NHS GJ Board (quarterly)	**Elective Services** C&C (monthly) ELT (monthly) FPC (quarterly) NHS GJ Board (quarterly)	**HLD** C&C (monthly) ELT (monthly) FPC (quarterly) NHS GJ Board (quarterly) WoS Operational Planning Meeting	**Digital** Digital subgroups for Clinical, Business and Information (monthly) Digital Steering Group (bi-monthly) FPC (quarterly) NHS GJ Board by exception **Legacy Programmes** SPB (quarterly) SPGC (bi-annually)	**ED&I** ED&I Group (quarterly) SGG (quarterly) NHS GJ Board (quarterly)	**Routine Reporting** C&C (monthly) SGG (quarterly) SGPCC (quarterly) PF (bi-monthly) NHS GJ Board	**Routine Reporting** Kindness Matters Delivery Group (6 weekly) Senior Leadership Steering Group (bi-monthly)	**Routine Reporting** CCSSG (quarterly) FPC (quarterly) NHS GJ Board (quarterly) ELT (annually)
					Cancer waiting times C&C (monthly) NHS GJ Board (quarterly)	**Diagnostics (Radiology)** C&C (monthly) ELT (monthly) FPC (quarterly) NHS GJ Board (quarterly)			**Anchor** **Routine Reporting** Anchor Steering Group (quarterly) SPB (quarterly) **SPGC (bi-annually)** **SG Submissions** Anchor Steering Group (as required) ELT (as required) NHS GJ Board		**Additonal governance as required** PF SGPCC NHS GJ Board	

Key	
ELT	Executive Leadership Team
SPGC	Strategic Portfolio Governance Committee
EPG	Executive Programme Group
FPC	Finance & Performance Committee
C&C	Confirm & Challenge
SPB	Strategic Programme Board
ED&I	Equality Diversity & Inclusion
CCSSG	Climate Change & Sustainability Steering Group
SGG	Staff Governance Group
SGPCC	Staff Governance and Person Centred Committee
SG	Scottish Government
WoS	West of Scotland
BSPOG	Business Services Programme Oversight Group